Surname			Centre Number	Candidate Number
First name(s)				0
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THURSDAY, 18 MAY 2023 - AFTERNOON

BUSINESS – Component 1 Business Dynamics

2 hours

For Exa	aminer's us	e only
Question	Maximum Mark	Mark Awarded
1.	2	
2.	2	
3.	4	
4.	5	
5.	7	
6.	20	
7.	20	
8.	20	
9.	20	
Total	100	

ADDITIONAL MATERIALS

A calculator.

INSTRUCTIONS TO CANDIDATES

Use black ink or black ball-point pen. Do not use gel pen or correction fluid.

Answer ALL questions.

Write your name, centre number and candidate number in the spaces at the top of this page.

Write your answers in the spaces provided in this booklet.

Additional space is provided for some questions within the booklet (if required). If further space is required for any question, you should use the additional page(s) at the end of this booklet. The question number(s) should be clearly shown.

INFORMATION FOR CANDIDATES

The number of marks is given in brackets at the end of each question or part-question. You are advised to divide your time accordingly.

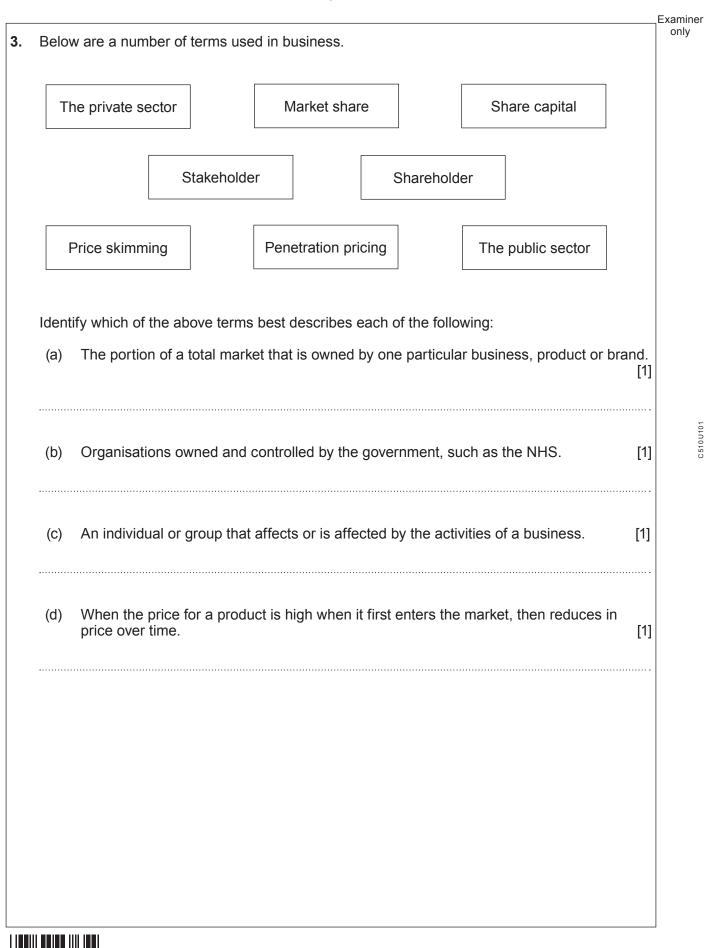
The total number of marks available is 100.

You are reminded of the need for good English and orderly, clear presentation in your answers.



	Answer all the quest	ions in the spaces provided.	
Identify w	which two of the following are inte	ernal sources of finance.	[2]
	Tick (J)	two boxes only.	
	Owner's capital	Share issue	
	Government grants	Overdraft	-
	Bank loan	Selling assets	-
	Leasing	New partners	-
Name tw	o ways a business can protect it	r of inventions, literary and artistic	[2]
Name tw	o ways a business can protect it		
Name tw	o ways a business can protect it		
Name tw	o ways a business can protect it		
Name tw	o ways a business can protect it		
Name tw	o ways a business can protect it		
Name tw	o ways a business can protect it		







C510U101 03

(a)	State two features of a	i co-operative.		[2]
(b)	Assess one way The Li community.	ittle Cinema Compan	y could make a positiv	ve impact on the local [3]
	oh owns and runs his ow	n small business ent	erorise making hand r	made customised
	ph owns and runs his ow s for various celebrations			made customised
ake		, including birthdays	and weddings.	
ake: (a) lose	s for various celebrations Identify which method o	, including birthdays of production may be	and weddings. used to produce hand	d-made customised [1]
ake: (a) ose	s for various celebrations Identify which method c cakes. ph has created a cash flo	, including birthdays of production may be	and weddings. used to produce hand	d-made customised [1]
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ake (a) ose orec Tota	s for various celebrations Identify which method c cakes. ph has created a cash flo ast for 2023:	, including birthdays of production may be ow forecast for 2023. January	and weddings. used to produce hand Below is an extract fro February	d-made customised [1] om Joseph's cash flow March
ake (a) ose Drec Tota	s for various celebrations Identify which method c cakes. ph has created a cash flo ast for 2023:	, including birthdays of production may be ow forecast for 2023. January 2500	and weddings. used to produce hand Below is an extract fro February 1950	d-made customised [1] om Joseph's cash flow March 1 500
(a) (a) lose orec Tota Tota	s for various celebrations Identify which method c cakes. ph has created a cash flo ast for 2023: al cash inflows (£)	, including birthdays of production may be ow forecast for 2023. January 2500 2000	and weddings. used to produce hand Below is an extract fro February 1950 1900	d-made customised [1] om Joseph's cash flow March 1 500 1 850



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Examiner only Calculate the missing figures for: (i) January net cash flow [1] (ii) February opening balance [1] March closing balance [1] (iii) With reference to the data, explain one reason why cash is important for Joseph's business. [3]

5



(b)

(C)

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		∃Examiner
6.	Danny Davies is the owner of Danny's Dog Care, a dog kennel business providing a personal service. Danny's Dog Care offers a service where dog owners can leave their dogs in Danny's care when they go on holiday, to work or to go shopping. When owners leave their dogs with Danny, they are kept in their own individual secure kennel. During the day the dogs are walked, fed and given water.	only
	The kennels can accommodate up to 20 dogs and prices start from £20 per dog, per day.	
	(a) State what is meant by a personal service. [1]	
	Danny lives next to the kennels. He is a sole trader, he does not have any paid staff, instead he relies on volunteers and family. Danny takes a salary from the business to pay himself for his work.	
	Danny faces competition from Pet Corner, a dog kennel and cattery business located 5 miles away from Danny's location. However, Danny has found out Pet Corner is struggling financially. In contrast, Danny is often turning customers away because he cannot accommodate any more dogs. Therefore, Danny is considering expanding the business to meet demand.	
	(b) Explain one way the choice of business ownership for Danny's Dog Care may impact the business. [4]	C510U101
		-



C510U101 07

Below are the profit and loss accounts (income statements) for Danny's Dog Care for the last three years.

	2020	2021	2022
Sales revenue (£)	110 000	118 000	122000
Cost of sales (£)	27 500	27 140	26840
Gross profit (£)	82500	90860	95 160
Gross profit margin (GPM)	75%	77%	?
Expenses:			
Salary (£)	37 500	42400	43530
Gas and electricity (£)	3000	3 100	3 150
Mortgage (£)	20000	20000	20000
Business rates (£)	8000	8 100	8 100
Other expenses (£)	3000	3 100	3 300
Total expenses (£)	?	76700	78080
Net profit (£)	11 000	14 160	17 080
Net profit margin	10%	12%	14%

 (c)
 (i)
 Calculate the total expenses for Danny's Dog Care in 2020.
 [1]

 (ii)
 State the formula for calculating gross profit margin (GPM).
 [1]

 Formula
 [1]

 (iii)
 Use the formula to calculate the gross profit margin (GPM) for Danny's Dog Care in 2022.

 [1]
 Calculation



Examiner only

(d)	With the use of an example relevant to Danny's Dog Care, describe one possible reason why the cost of sales has fallen between 2020 and 2022.	[2]
Dann exterr (e)	y is considering expanding the business. He is unsure whether to use internal or nal methods of growth. Advise Danny on whether he should grow internally or externally. In your answer you must consider both qualitative and quantitative data.	I [10]



				Exar or
	for Our stines O(s)			
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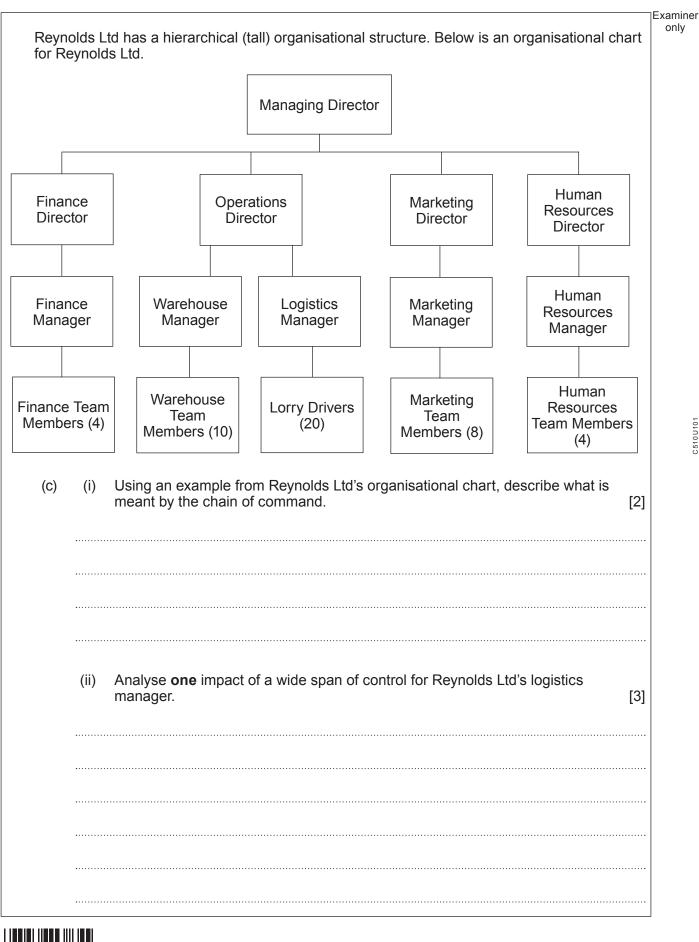


Reyn	urope. Reynolds Ltd has a depot in the UK and one in France where it stores its lorn olds Ltd aims to open another depot and increase its fleet of lorries from 20 to 25 in year and hire 5 more drivers.	the
Reyn	olds Ltd had benefited from the UK being a member of the European Union.	
(a)	Outline the benefits to a business of being a member of the European Union.	[3]
•••••		
One l	pusiness that uses Reynolds I to transport its goods is Nectar. Nectar is a family-r	un
beeke JK, a	business that uses Reynolds Ltd to transport its goods is Nectar. Nectar is a family-reping business, based in Bath, England. It produces organic honey which it sells in Ithough the market has become saturated. Through research Nectar has found that rowing demand for organic produce, such as its honey, in other countries. Describe two benefits to Nectar of exporting its organic honey to other countries.	the
beeke UK, a is a g	eeping business, based in Bath, England. It produces organic honey which it sells in Ithough the market has become saturated. Through research Nectar has found that rowing demand for organic produce, such as its honey, in other countries.	the there
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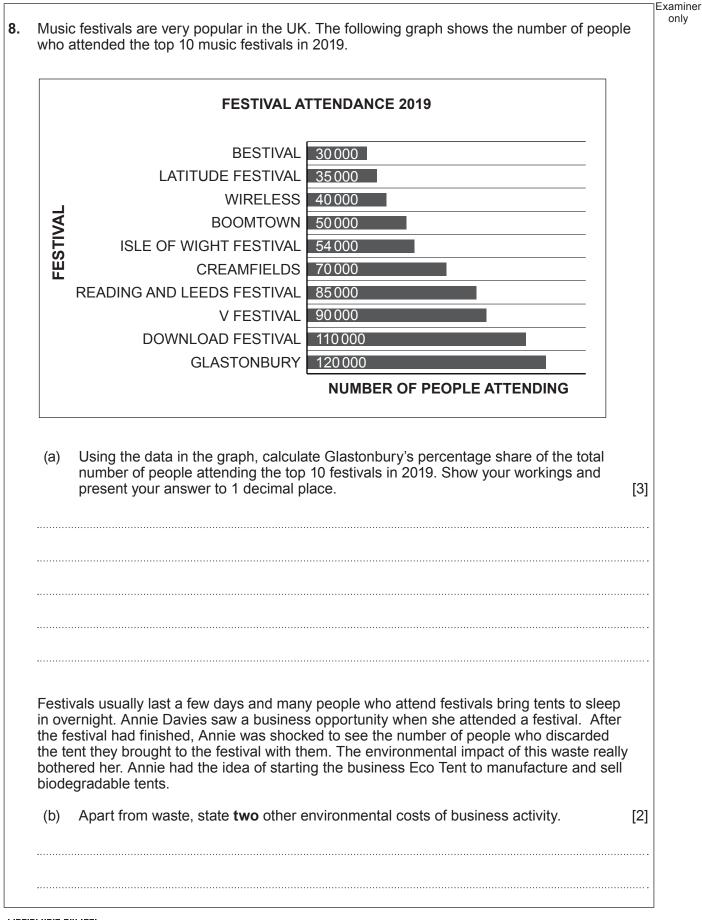


(d)	Discuss the advantages and disadvantages to Reynolds Ltd of using a hierarchical structure.	(tall) [8]

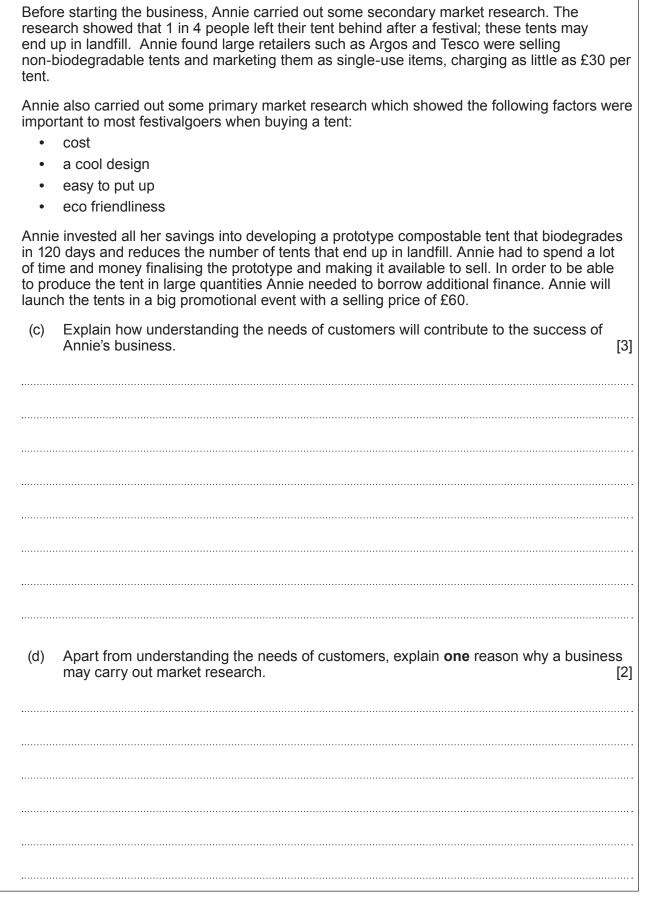


Examiner only

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Examiner only

enet	the potential success of Annie's business based on the following factors: htrepreneurial characteristics hical and environmental influence on business activity	
• the	e competitive environment	[10]



Additional space for Question 8(e) only:	E
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9. E-Spin Ltd designs and manufactures electric bikes which are sold online through its website. All of its promotional activities are carried out using digital media. E-Spin Ltd's unique selling point (USP) is the design of its e-bikes which are lighter and more aerodynamic than e-bikes made by other manufacturers, resulting in a longer lasting battery life for its bikes. E-Spin's bikes are more expensive than its competitors. Identify which one of the following promotional activities is most likely to be carried (a) out through the use of digital media. [1] Tick (/) one box only. Leaflet Newspapers Social media **Directory listings** Explain one reason why having a USP is important to E-Spin. [3] (b)

20

Examiner only



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nge.		
E	E-Sport – Want to tackle the rough terrain on your weekend ride? This mountain e-bike is the one for you. £1999	
	ork – Want to get to that meeting on time? This city e-bike is suitable and light enough to weave its way around the city traffic. £1799	e
	ase – Need a bit of extra assistance? The easy rider e-bike is great riders with knee problems with only light pedalling needed. £1699	:
) Using t	he data in the advert extract, describe E-Spin's product portfolio.	[2]
) With re	ference to the advert extract, analyse E-Spin's use of market segme	entation. [6]
) With re	ference to the advert extract, analyse E-Spin's use of market segme	entation. [6]
) With re	ference to the advert extract, analyse E-Spin's use of market segme	entation. [6]
) With re	ference to the advert extract, analyse E-Spin's use of market segme	entation. [6]
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) With re	ference to the advert extract, analyse E-Spin's use of market segments	entation. [6]
) With re	ference to the advert extract, analyse E-Spin's use of market segme	entation. [6]
) With re	ference to the advert extract, analyse E-Spin's use of market segments	entation. [6]



E-Spin was very successful in its first 5 years of business as an online business. Custon vere very impressed with the e-bikes and sales grew every year, despite being the most expensive e-bikes on the market at that time. Recently, there has been an increase in competition from businesses in the UK and abroad. These businesses are able to produsimilar designs to E-Spin at lower prices. As a result, E-Spin is struggling to compete an experiencing a fall in its sales revenue and its profits.	t ce
(e) With reference to all the data on E-Spin, explain how E-Spin could make changes marketing mix to respond to increased competition.	to its [8]



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Additional space	for Question 9 (e)) only:		
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