



**Cambridge International Examinations**  
Cambridge International General Certificate of Secondary Education (9–1)

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**BUSINESS STUDIES**

**0986/02**

Paper 2

**For Examination from 2019**

SPECIMEN INSERT

**1 hour 30 minutes**

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**READ THESE INSTRUCTIONS FIRST**

This Insert contains the case study material.

Anything the candidate writes on this Insert will not be marked.

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This document consists of **3** printed pages and **1** blank page.

## Bimisi Buses

Bimisi Buses is a private limited company owned by Bimisi and his family. The company has grown quickly and profits have increased over the last two years.

The company has two main types of customers:

- Businesses hire the buses to transport their workers to and from work in the morning and evening;
- Schools hire the buses to transport their students to and from school each day.

The problem for Bimisi is that the buses are very busy in the morning and evening but are not used for the rest of the day. His drivers sit around and the buses stay in the bus station.

Bimisi has identified two options for expanding the business.

### Option A: Offer tourist bus trips

Tourism is a growing business in the country and tourists like to visit areas of natural beauty to see wild animals and ancient monuments. The tourist season is from February to May. Forecast revenue from each tourist day trip is \$300 per bus. The expected variable cost for each bus day trip is \$200, which includes the cost of a tourist guide.

### Option B: City bus routes

Bimisi Buses could operate bus routes that compete with other bus companies around the city. To run these bus routes the company needs a licence from the local Government and this costs \$10 000 per bus each year. The cost of the licence has just been increased by the Government. These bus routes run from early in the morning to late at night (6.00am to 12.00 midnight) 7 days a week. The estimated revenue from each bus per day is \$400 and the expected variable cost for each bus is \$200 per day.

## Appendix 1

### Summary of financial information for Bimisi Buses 2011 and 2012 in \$000s

	2011	2012
Revenue from business hire	1000	1600
Variable costs for business hire	500	800
Revenue from school hire	2000	2400
Variable costs for school hire	1000	1500
Fixed costs for Bimisi Buses	900	900
Profit for Bimisi Buses	600	800

## Appendix 2

A competitor's web page for tourist bus trips

[Home](#) [About Us](#) [Tourist Information](#) [Tour Prices](#) [Operating Times](#) [Local Attractions](#) [Our Guides](#)

# Vama Buses

## Specialist in Tours for Tourists



**Tours to all the nature reserves – see many rare animals in the wild – half day or full day tours**

**Tours to ancient monuments (e.g. temples and famous buildings) and places of interest – half day and full day tours**

All tours have a person to act as your guide to answer questions and look after you. The buses are all luxury buses with air-conditioning to ensure your comfort. Our prices are very competitive.

To book a tour telephone Vama on 066777 88669 or ask your hotel reception to book a tour for you.

For more information click [here](#)

## Appendix 3

From: T Smith (t-smith@gotmail.com)  
 Sent: 23 May 2012 23:41:47  
 To: Bimisi (bimisi@gotmail.com)  
 Cc:

Dear Bimisi

I am the trade union representative for bus drivers. Several bus drivers have been complaining to me that they will be expected to work long hours from early in the morning until late at night if the new city bus routes are introduced.

They will be very tired and will want some time off. Otherwise they want an increase in the hourly wage rate.

Tim Smith

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