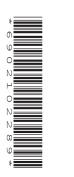


Monday 3 June 2019 – Afternoon

A Level Business

H431/02 The UK business environment

Time allowed: 2 hours



You must have: • the Resource Booklet	
You may use: • a calculator	



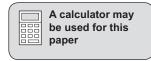
Please write clearly in black ink. Do not write in the barcodes.									
Centre number						Candidate number			
First name(s)									
Last name									

INSTRUCTIONS

- Use black ink.
- Answer all the questions.
- Write your answer to each question in the space provided. Additional paper may be
 used if necessary but you must clearly show your candidate number, centre number and
 question number(s).
- The Resource Booklet is for Section B only.

INFORMATION

- The total mark for this paper is 80.
- The marks for each question are shown in brackets [].
- Quality of extended responses will be assessed in questions marked with an asterisk (*).
- This document consists of 16 pages.



Section A

Answer **all** the questions.

1	State two factors which may affect the choice of finance for a business.
	1
	2
	[2]
2	What is meant by 'opportunity cost'.
	[2]
3	A business manufactures teddy bears. Its turnover for the last financial year was £280 000 with cost of sales of £115 000 and other expenses of £55 000.
	Calculate the gross profit for the business.
	Answer[2
	•
4	'Intensity of rivalry within the industry' is one of the forces identified by Porter in his Five Forces model of strategic choice.
	List two of the other forces identified by Porter in his Five Forces model.
	1
	2
	[2]

5 The table below sets out a selection of workforce performance data for a business, using index numbers.

	2016	2017	2018
Lateness	112	100	101
Absenteeism	115	100	97
Productivity	79	100	121

	(a)	Identify the base year for all of the data.	
			[1]
	(b)	Identify the year in which productivity rose by 21%.	
			[1]
	(c)	Calculate the percentage change in absenteeism between 2016 and 2018.	
		Answer	[2]
6	Ехр	lain two disadvantages for a business of using job production.	
	1		
	2		
			 [4]
			6.74

Explain two functions of management.	
1	
2	
2	
	•••
	 41
L	٦]

Section B

Answer all the questions.

Use the information provided in the **Resource Booklet** to answer the following questions.

Evaluate the impact on the directors of Hotel Chocolat of the decision to float the busi London stock market and so become a public limited company.	
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10* Extract B suggests that Hotel Chocolat sees itself as an innovative company. Evaluate whether the advantages of product innovation for Hotel Chocolat outweigh the disadvantages.

•	

12	deciding to locate its Peterborough shop in the Queensgate shopping centre.						
		[4]					
	•••••	[*]					
13	(a)	Weekly consumer income in the UK increased from £465 in July 2016 to £474 in July 2017.					
		Using data from Extract A , calculate the income elasticity of demand for Hotel Chocolat's products over this period.					
		Answer[4]					

13 (b)* Hotel Chocolat is a premium chocolate brand. (Lines 3-5) Recommend an appropriate promotional mix as part of Hotel Chocolat's future marketing strategy. Justify your answer.

 	 	 •

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