Surname			ntre nber	Candidate Number
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	FRIDAY, 20 MAY 2022 – AFTER	NOON		
	BUSINESS – Component 1 Business Dynamics			
	2 hours	For Ex	aminer's us	e only
		Question	Maximum Mark	Mark Awarded
		1.	2	
		2.	2	

ADDITIONAL MATERIALS

A calculator.

INSTRUCTIONS TO CANDIDATES

Use black ink or black ball-point pen. Do not use gel pen or correction fluid.

Answer **all** questions.

Write your name, centre number and candidate number in the spaces at the top of this page. Write your answers in the spaces provided in this booklet.

If you run out of space, use the additional page(s) at the back of the booklet, taking care to number the question(s) correctly.

INFORMATION FOR CANDIDATES

The number of marks is given in brackets at the end of each question or part-question. You are advised to divide your time accordingly.

The total number of marks available is 100.

You are reminded of the need for good English and orderly, clear presentation in your answers.



3.

4.

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Total

4

6

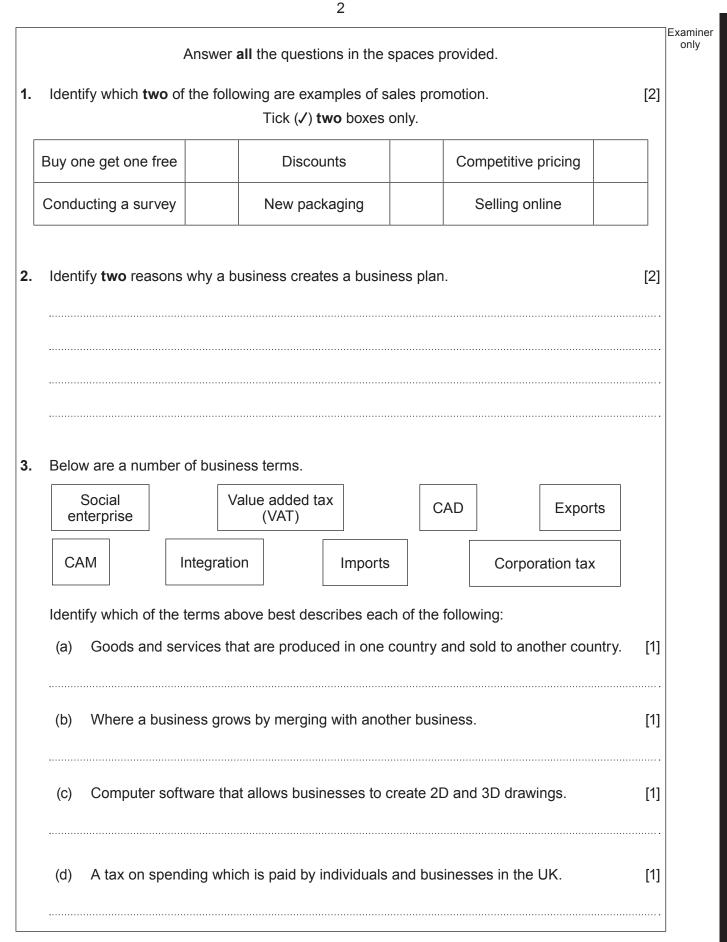
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Examiner Dave's Taxis is a taxi business with a fleet of over 50 cars. Dave, the business owner, is 4. increasing the use of technology in the business. Dave has introduced a smartphone app which allows customers to book a taxi ride on their smartphone rather than make a phone call. Explain **one** advantage to Dave's Taxis of introducing the smartphone app. [3] (a) (b) Suggest one way a business could use the following types of software in the workplace. [3] Spreadsheet package Database package Computer graphics package

3



only

C510U101 03

(a)	Identify two ways Gino Gelato could manufacture ice cream in an ethical way.	[2]
(b)	Explain two advantages to a business of adopting ethical business practices.	[4]

6. Boing Ltd operates three trampoline parks in Manchester. The business is owned by Justine Davies. Facilities at each park include a café, over 100 trampolines and a zip-line. Customers pay a single fixed fee to enter the park and they get one hour of unlimited trampolining. If customers want to upgrade to the zip-line there is an extra charge. There are age limits on different trampolines to ensure customer safety at all times.

The trampoline parks have received great reviews online for being clean and efficient and for having excellent customer service. Customer visits have been steadily rising over the past few years, as shown in the table below.

Year	Total number of customer visits	Net profit/loss (£)
2017	20800	-15000
2018	28400	-5000
2019	35010	3000
2020	39018	7000

Total customer visits and net profit/loss (2017–2020)

(a) Calculate the percentage increase of the number of customers between 2017 and 2020. (Show your workings and present your answer to 1 decimal place). [2]

-
- (b) Describe **two** different situations where Boing Ltd's staff interact with customers. [4]



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Examiner only

Examiner only Justine tries to ensure she employs high quality staff who are motivated. She believes training is important for all of her staff. (C) Identify two situations when training is needed in a business. [2] (i) (ii) Explain **two** benefits to a business of having a motivated workforce. [4] Justine would like her business to grow further by opening a new trampoline park in a different area of the UK and is considering the following methods of growth: Selling franchise opportunities Internal (organic) growth • Advise Justine whether she should grow her business through franchising or internal (d) (organic) growth. [8]



Examiner only





7. Denny's is an American diner restaurant that operates over 1 600 restaurants in the US, Canada, New Zealand and Japan. In 2018 Denny's opened its first diner in the UK in Swansea and in 2019 opened its second UK diner in Glasgow. Denny's is planning to open more UK diners in the future.

Denny's is well known for its large portions of food including pancakes, burgers and waffles. One of its most popular dishes is the Grand-Slam breakfast.



Suggest a suitable SMART objective for Denny's UK business. [2] (a)

Like all UK businesses, Denny's is affected by a range of economic factors some of which are shown in the table below:

	March 2018	March 2019
Employment rates	75.6%	76.1%
Bank of England base interest rate	0.5%	0.75%
Average household income	£29000	£29400

In March 2019, a total of 41 297 000 people in the UK were classified as being able to work.

Calculate the number of people in employment in March 2019. (b) (i)

[2]

only



(ii) Explain how Denny's might be affected by economic factors.	[6]
itional space for Question 7 (b)(ii) only	



(C)	Disc	uss the impact of Denny's expanding its business in the UK on the following	
(0)	stake	cholders:	
	•	employees	
	•	employees local community UK Government	[10]
	•	OK Government	[10]



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		 	 -
Additional space f	or Question 7 (c) only		
		 	 •

by hig Ltd fao manu	jhly-tr ces c factur	nanufacture top quality cricket bats in its factory in the UK. The bats are produc ained employees. Hillier Ltd gets its wood from British-grown willow trees. Hillie ompetition from other businesses. It is finding it difficult to compete with other rers who benefit from lower costs. Hillier Ltd is considering making some chang business to improve performance.	er
(a)	With	reference to the data, identify one resource used to manufacture cricket bats.	[1]
Hiller	Ltd u	ses batch production to make its cricket bats.	
(b)	Expla	ain why a business may use batch production.	[2]
	•••••		
		ells on average 300 cricket bats per month, each bat sells for £110. Hillier Ltd h sts of £60 per cricket bat. It has fixed costs of £12500 per month.	as
			ias [1]
variab	ole co	sts of £60 per cricket bat. It has fixed costs of £12500 per month.	[1]
variab	(i)	sts of £60 per cricket bat. It has fixed costs of £12500 per month. State the formula for calculating break even through contribution. Using the contribution formula, calculate how many cricket bats per month Hil	[1]
variab	(i) (i) (ii)	sts of £60 per cricket bat. It has fixed costs of £12500 per month. State the formula for calculating break even through contribution. Using the contribution formula, calculate how many cricket bats per month Hil	[1] lier [2]
variab	(i) (i) (ii)	sts of £60 per cricket bat. It has fixed costs of £12500 per month. State the formula for calculating break even through contribution. Using the contribution formula, calculate how many cricket bats per month Hil Ltd needs to sell to break even.	[1] lier [2]
variab	(i) (i) (ii)	sts of £60 per cricket bat. It has fixed costs of £12500 per month. State the formula for calculating break even through contribution. Using the contribution formula, calculate how many cricket bats per month Hil Ltd needs to sell to break even.	[1] lier [2]



Figure 1 shows the profit and loss accounts (income statements) for Hillier Ltd for the period 2018 to 2020.

	2018 (£)	2019 (£)	2020 (£)
Sales revenue	370 000	380000	400000
Cost of sales	148000	171 000	220 000
Gross profit	?	209000	180 000
Gross profit margin	60%	55%	45%
Rent	20000	20000	20000
Business rates	20000	20400	22000
Wages	120 000	122000	98000
Other expenses	17600	16200	12000
Total expenses	177 600	178600	152000
Net profit	44400	30400	28000
Net profit margin	12%	?	7%

Figure 1 – Hillier Ltd profit and loss accounts (income statements)

(d)	(i)	State what is meant by cost of sales. [1]
	 (ii)	Calculate Hillier Ltd's gross profit in 2018. [1]



	/:::>	State the formula for coloulating not profit margin (NDM). Here the formula to	
	(iii)	State the formula for calculating net profit margin (NPM). Use the formula to calculate the net profit margin (NPM) in 2019 for Hillier Ltd.	[2]
		Formula	
		Calculation	
(e)		g the qualitative and quantitative data:	
	•	Analyse the financial performance of Hillier Ltd Recommend ways to improve business performance	[10]
			••••••
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Additional space	e for Question 8	(e) only		

Examiner only Next PLC is a UK-based multinational clothing, footwear and home products retailer. It sells through its stores, catalogue, website and app. Next PLC sells a combination of own-brand 9. and branded products that it purchases from a range of manufacturers. Next PLC has a good reputation for selling high-quality products and providing excellent customer service. Explain two reasons why quality is important to a business. [4] (a) (i) (ii) Outline two ways that Next PLC can achieve quality. [2] (b) Explain how Next PLC can ensure it offers good customer service through its website. [6]



(C510U10-1)

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Examiner only ------..... Additional space for Question 9(b) only Discuss the advantages and disadvantages to Next PLC **and** its customers of using a multichannel distribution approach to sell its range of products. (C) [8]



18	
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Additional space for Question 9 (c) only	
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Question number	Additional page, if required. Write the question number(s) in the left-hand margin.	Examine only
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Question number	Additional page, if required. Write the question number(s) in the left-hand margin.	Examiner only



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